

# Adapting COVID-19 Contact Tracing Protocols to Accommodate Resource Constraints, Philadelphia, Pennsylvania, USA, 2021

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Because of constrained personnel time, the Philadelphia Department of Public Health (Philadelphia, PA, USA) adjusted its COVID-19 contact tracing protocol in summer 2021 by prioritizing recent cases and limiting staff time per case. This action reduced required staff hours to prevent each case from 21–30 to 8–11 hours, while maintaining program effectiveness.

Case investigation and contact tracing (CICT) were among the primary nonpharmaceutical interventions for COVID-19 before vaccines became widely available. Previous studies estimated that CICT played an important role in mitigating the COVID-19 pandemic in the United States (1,2). However, CICT programs were resource-intensive and required trained personnel, testing capacity, and technology to support successful implementation (3,4). Health departments had to make decisions about how to best allocate limited resources to CICT and other competing mitigation strategies, such as vaccination, testing programs, and community outreach.

Because of a surge in cases associated with the SARS-CoV-2 Delta variant (B.1.617.2) during summer 2021 (5) and the redirection of staff hours from CICT to other activities, the Philadelphia Department of Public Health (PDPH; Philadelphia, PA, USA) adjusted its existing CICT protocol on August 18, 2021. The new protocol prioritized cases with the

most recent specimen collection dates rather than on the basis of time registered in the surveillance system. In addition, instead of making multiple attempts to reach case-patients and contacts within ≈4 days, staff made 1 attempt to reach each case-patient and contact. The new protocol prioritized persons in the early stages of infection, aiming to prevent secondary transmission by allocating resources more effectively. In addition, by limiting the time allocated to each case, CICT staff could expand their reach to more persons. This redistribution of staff resources also supported the redirection of staff to other important response efforts.

## The Study

To assess the effect of the CICT protocol change, we defined two 8-week evaluation periods; period 1 was before the CICT protocol change (June 23–August 17, 2021), and period 2 was after the protocol change (September 1–October 26, 2021) (Figure). We employed a 2-week gap between the 2 periods to allow sufficient time for the effects of the new protocol to be reflected in reported cases. PDPH routinely collected the daily number of new COVID-19 cases (6), daily vaccination records (6), and CICT program metrics (7), including staff hours (Table 1). PDPH had a separate team responsible for overseeing contact tracing in select high-risk groups, such as nursing homes and other congregate living facilities; the effect of that team is not considered in the analysis. The PDPH Institutional Review Board determined that this work did not constitute human subjects research and was therefore not subject to institutional review board review.

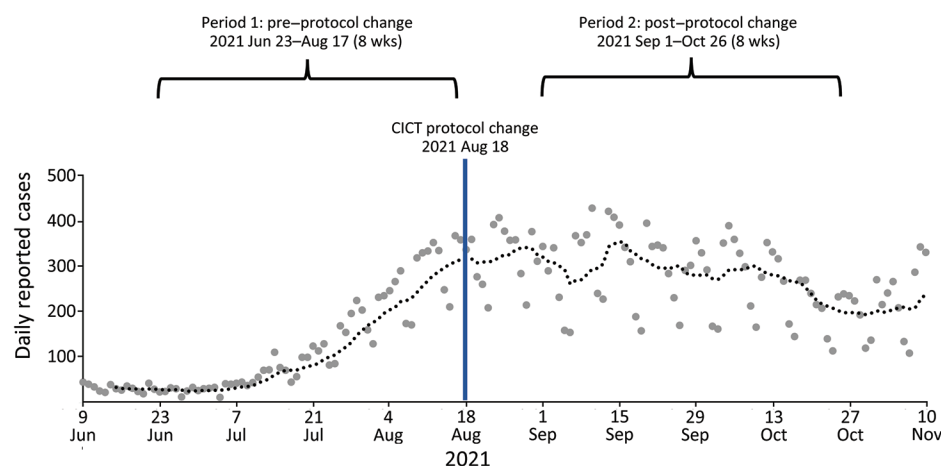
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**Figure.** Daily reported COVID-19 cases and 2 evaluation periods before and after CICT protocol change, Philadelphia, Pennsylvania, June–November 2021. The large dots represent daily case counts, and the dotted line represents the 7-day moving average case count. CICT, case investigation and contact tracing.

We combined data collected by PDPH with the Centers for Disease Control and Prevention COVIDTracer modeling tool (<https://www.cdc.gov/ncezid/dpei/resources/covid-tracer-Advanced-Special-edition.xlsm>) to estimate cases averted before and after the protocol change. COVIDTracer is a spreadsheet-based tool that uses a susceptible–exposed–infectious–recovered epidemiologic model to illustrate the spread of COVID-19 and the effects of community interventions such as CICT (8). We measured CICT effectiveness by calculating the proportion of case-patients and contacts isolated or quarantined in response to PDPH’s CICT efforts and the number of days needed for them to enter isolation or quarantine (Table 2). We then estimated the

combined effects of other community interventions, such as masking, social distancing, and vaccination, by fitting the model-generated cumulative case curve to the observed one. Finally, to simulate a scenario without CICT, we removed CICT’s effects in the model and calculated the difference between this hypothetical curve and the reported cases as the cases averted by CICT (Appendix, <https://wwwnc.cdc.gov/EID/article/30/2/23-0988-App1.pdf>).

The percentage of cases interviewed declined from 42% to 29% after the protocol change, mainly because of a doubling of reported cases in period 2 (Table 1). However, a larger absolute number of case-patients were interviewed in period 2, resulting in more contacts being notified and monitored.

**Table 1.** COVID-19 incidence, reported CICT program metrics, and CICT staff hours before and after CICT protocol change, Philadelphia, Pennsylvania, USA, 2021\*

Characteristic	Period 1, before protocol change Jun 23–Aug 17	Period 2, after protocol change Sep 1–Oct 26
COVID-19 incidence		
Mean daily incidence, cases/100,000 persons†	9	18
Total no. reported cases	7,544	15,681
% Population fully vaccinated	58	65
CICT program performance metrics		
No. case-patients reached for interviews‡	5,685	9,351
No. case-patients who completed interviews (% all case-patients)	3,172 (42)	4,537 (29)
No. interviewed case-patients naming ≥1 contact	852	1,074
No. contacts identified	1,922	2,375
No. contacts notified	1,372	1,853
No. contacts monitored§	883	1,234
Timing of case-patient interview, days after specimen collection¶	3	2
Timing of contact notification, days after specimen collection#	4	3
CICT staff hours		
Average no. CICT staff per week	83	85
Total staff hours over the 8-wk period**	19,890	12,788

\*CICT, case investigation and contact tracing.

†Mean daily incidence for each of the 8-week evaluation periods.

‡Include case-patients who completed interviews, those who were reached but refused interview, and those who were reached but were unable to be interviewed because of other reasons (e.g., incarcerated, deceased, and language barriers).

§Contacts who agreed to share symptom updates with the health department through text or phone calls.

¶Reported median days from specimen collection to positive test results reported to health departments.

#Reported median days from specimen collection to contact notification.

\*\*On average, CICT staff spent 80% of their work (i.e., 30 h/wk) dedicated to CICT during period 1 and 50% during period 2 (i.e., 18.75 h/wk).

**Table 2.** Calculated CICT effectiveness values and model-estimated CICT effectiveness before and after CICT protocol change, Philadelphia, Pennsylvania, USA, 2021\*

Characteristic	Period 1, before protocol change	Period 2, after protocol change
Calculated CICT effectiveness values		
% Case-patients and contacts isolated because of CICT (range)†	17 (11.7–21.9)	10 (6.7–12.5)
Days from infection to isolation‡	9	8
Model-estimated CICT effectiveness		
No. cases averted by CICT	657–968	1,156–1,609
No. hospitalizations averted by CICT	16–24	28–40
% Disease prevalence averted by CICT	8.4–12.0	6.8–9.2
Average staff hours per case averted§	21–30	8–11
Average staff hours per 1% disease prevalence averted¶	1,661–2,358	1,397–1,892

\*CICT, case investigation and contact tracing.

†Including contacts who later become case-patients. Calculated as follows using the observed performance metrics (Table 1), assumed compliance with isolation and quarantine guidance among cases and contacts (Appendix Table 1, <https://wwwnc.cdc.gov/EID/article/30/2/23-0988-App1.pdf>), and an assumed  $k = 1.2$ :  $[(\% \text{ case-patients interviewed} \times \text{compliance}) + k \times \% \text{ contacts identified} \times (\% \text{ contacts monitored} \times \text{compliance} + \% \text{ contacts notified but not monitored} \times \text{compliance})] / (1 + k)$ , where  $k$  is approximated from the effective reproduction number ( $R_t$ ), because undetected infected contacts will infect  $R_t$  additional persons on average. During the evaluation period, the average  $R_t$  in Philadelphia was 1.29 during periods 1 and 0.99 during period 2. If the assumed compliance was 100%, the estimated effectiveness could be as high as 26% for period 1 and 15% for period 2.

‡The average length of time from infection to isolation and quarantine between case-patients and contacts who later became case-patients. We assumed a 5-day presymptomatic period. We further assumed that interviewed case-patients and notified contacts began isolation and quarantine the day after their interactions with the health department (Appendix).

§Calculated by dividing the total staff hours by the estimated number of cases averted by CICT. Lower value represents a more cost-effective program, given that it requires fewer staff hours to prevent each case.

¶Calculated by dividing the total staff hours by the estimated proportion of disease prevalence averted by CICT. Lower value represents a more cost-effective program, given that it requires fewer staff hours to prevent each percentage of disease prevalence.

Notification speed improved; case-patient interviews and contact notifications occurred 1 day faster after the protocol change (Table 1). We estimated that the percentage of case-patients and contacts isolated or quarantined because of CICT decreased after the protocol change, from 17% (range 11.7%–21.9%) to 10% (range 6.7%–12.5%). These ranges reflect different levels of assumed compliance with isolation and quarantine recommendations (Appendix Table 1). However, the number of days after specimen collection needed to start case-patient isolation and contact quarantine improved by 1 day, decreasing from 9 to 8 days (Table 2).

CICT efforts averted an estimated 657–968 cases during June 23–August 17 (period 1) and 1,156–1,609 cases during September 1–October 26 (period 2) (Table 2; Appendix Table 2). The estimate ranges consider various time values for exposed persons to become infectious, accounting for circulating COVID-19 variants (Appendix). The higher number of cases averted in period 2 may be influenced by the higher prevalence (Table 1); a larger number of cases in the community increases the potential for averting additional cases. The estimates of averted cases represent  $\approx 8.4\%$ – $12.0\%$  of the total disease prevalence in period 1 and  $\approx 6.8\%$ – $9.2\%$  of the total disease prevalence in period 2 (Table 2; Appendix Table 2).

When we calculated the effect of the protocol change by estimating cases averted in period 2 by using the CICT effectiveness values from period 1, the new protocol resulted in 93–189 fewer cases averted than would have occurred if the protocol had not

changed (Appendix Table 3). This result indicates that, during the evaluation period, the benefits of increased notification speed were not sufficient to fully offset the negative effects of the lower coverage. Of note, factors beyond the implementation of the CICT program, such as variations in staff experience and efficiency between the 2 periods, and inherent errors associated with case-patient interviews may have influenced the results.

Similar numbers of staff were assigned to the CICT program during the 2 periods (an average of 83 staff per week in period 1 and 85 staff per week in period 2). However, on average, staff spent 80% of their time on CICT during period 1 (totaling 19,890 hours) and 50% of their time on CICT in period 2 (totaling 12,788 hours), which allowed staff to assist with vaccinations, testing, and other emergency response activities (e.g., influx of refugees from Afghanistan). Although CICT averted relatively more disease cases before the protocol change, average staff hours per case averted decreased after the protocol change (21–30 vs. 8–11 hours per case averted) (Table 2).

## Conclusions

PDPH's new CICT protocol exemplifies the tradeoffs public health agencies in resource-limited settings encounter while working to fulfill their missions. Under the new protocol, the proportion of disease cases averted because of CICT decreased. However, the new protocol reduced staff hours needed to prevent each additional case by 63%. Throughout both periods,

the estimated number of disease cases averted by CICT was meaningful, reducing the potential caseload by an estimated 300–800/month, depending on case levels and protocol changes.

Prioritizing more recently tested case-patients and limiting staff hours dedicated to each case-patient and contact resulted in increased efficiency of the CICT program. The staff time saved by the protocol change (7,103 staff hours saved over an 8-week period) (Table 1) was directed toward other meaningful mitigation efforts as the response evolved, including vaccination, testing, and outreach services.

Although resource-intensive, the CICT program collected valuable surveillance data on contextual, demographic, occupational, and exposure trends related to COVID-19. Furthermore, the direct interactions between CICT staff and residents provided essential health information and resources, encouraging positive behavioral changes that prevented further community transmission (9,10). In addition, CICT has proven effective in controlling outbreaks of Middle East respiratory syndrome and Ebola (11) and will serve as an important tool for managing other infectious diseases with pandemic potential. The inherent value of CICT underscores the need to implement more resource-efficient strategies, such as those used in PDPH's protocol change, to sustain the program during future pandemics.

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H.L. contributed to this article in her own capacity and not on behalf of Novo Nordisk.

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## Appendix

### Methods

We used the Centers for Disease Control and Prevention (CDC)'s COVIDTracer modeling tool to estimate cases and hospitalizations averted by case investigation and contact tracing (CICT) (1,2). COVIDTracer uses an epidemiologic model to illustrate the spread of COVID-19 and the impact of interventions such as vaccines, CICT, and other non-pharmaceutical interventions (NPIs) (3). One of the key inputs to the model, CICT program effectiveness, was derived using the collected performance metrics (Table 1 in main text, <https://wwwnc.cdc.gov/EID/article/30/2/23-0988-T1.htm>). These effectiveness inputs included the coverage (percentage of cases and contacts isolated and quarantined due to their interactions with the health department) and the timeliness (number of days required from infection to isolation/quarantine). When deriving these values, we assumed 70% of interviewed cases, 52% of monitored contacts, and 10% of notified but unmonitored contacts fully complied with isolation and quarantine guidance. These values were estimated using national averages (4) and data collected by Philadelphia's CICT program, including survey agreement rates and responses to compliance questions following isolation and quarantine periods. We assessed a range of CICT impact by varying levels of public compliance to isolation and quarantine guidance by  $\pm 20$  percentage points from the baseline (Appendix Table 1).

We then simulated what might have occurred in the absence of CICT using the COVIDTracer modeling tool. We generated a hypothetical COVID-19 case curve excluding the

contributions of CICT while maintaining the effects of vaccines and other NPIs. The difference between the reported cases and the model-simulated curve was the estimated cases averted by CICT (Appendix Figure 1). We calculated the proportion of the disease burden averted by CICT by dividing the averted case estimate by the cumulative case total of this model-simulated curve. We calculated the number of hospitalizations averted by multiplying the averted cases by the age-stratified infection-to-hospitalization ratio (5,6), Appendix Table 8. Lastly, we compared the two periods by examining the average staff hours per each averted case and the staff hours required to increase the averted disease burden by one percentage point.

Readers can use the publicly available tool (<https://www.cdc.gov/ncezid/dpei/resources/covid-tracer-Advanced-Special-edition.xlsx>) and the instructions provided in Rainisch *et al.* (2) to replicate the analysis for their respective jurisdiction.

### Calculating CICT Effectiveness

We defined the effectiveness of the CICT program in terms of coverage (% of cases and contacts isolated and quarantined due to the program) and timeliness (number of days from exposure to isolation/quarantine). These effectiveness values were calculated using field-based data, such as the proportion of cases that completed case interviews (Table 1), as well as assumed values, such as public compliance with isolation and quarantine guidelines (Appendix Table 1). We assumed that a certain proportion of confirmed cases are effectively isolated following case interviews. We further assumed that a certain proportion of contacts are quarantined either upon contact notification or through active monitoring.

We calculated the average proportion of cases and contacts isolated and quarantined by the CICT program as follows:

$$\frac{(\% \text{ Cases interviewed} * x_1) + k * (\% \text{ Contacts identified} * (\% \text{ Contacts monitored} * x_2 + \% \text{ Contacts notified} * x_3))}{(1 + k)}$$

Here,  $x_1$  represents the % of interviewed cases that isolated,  $x_2$  represents the % of monitored contacts that quarantined, and  $x_3$  represents the % of notified (but not monitored) contacts that quarantined. The multiplier  $k$  accounts for the expectation that the known case count represents just a fraction of the total secondary cases during our study period since undetected infected contacts would have further infected additional individuals. Therefore, we

used an approximation of the effective reproduction number ( $R_e$ ) during our study period for the value of  $k$ :  $k = 1.2$ . If  $k > 1$  (indicating an outbreak is growing), the proportion of contacts identified has a larger impact on the overall CICT effectiveness compared to the proportion of cases interviewed. Conversely, if  $k < 1$  (indicating an outbreak is waning), the proportion of cases interviewed has a larger impact on the overall CICT effectiveness. During the evaluation period, the average  $R_e$  in Philadelphia was 1.29 and 0.99 during Periods 1 and 2, respectively. Therefore, using a single value of  $k = 1.2$  was deemed sufficient as a proxy over the short period of time we analyzed.

The number of days from exposure to isolation/quarantine was determined by calculating the average number of days to case isolation and contact quarantine. We assumed that cases experience a 5-day pre-symptomatic period (7,8). To obtain the number of days from symptom onset to case interview, we added the reported “*Average days from symptom onset to specimen collection*” and the “*Average days from specimen collection to case interview*”. Additionally, we assumed that confirmed cases begin isolation the day after their interview (i.e., we added 1 to the total obtained above).

For contacts, we assumed they begin quarantine the day after receiving exposure notification from their health department. Since information on the actual dates of exposure for contacts was not available, we assumed that these individuals’ exposures occurred at the midpoint of their potential exposure window (in days). We identified the earliest date in this window as the first day of infectiousness among cases to which contacts were exposed. We identified the latest possible exposure as the date the cases exposing them were interviewed by the health department (because they began isolation the next day). To calculate the number of days from contacts’ exposure to their quarantine, we took the average of the maximum days a contact was infected and the fewest days the contact could be infected and weighted each day span by the case’s infectiousness on each of the possible exposure days. Appendix Figure 2 illustrates the timing of exposure to isolation/quarantine for Philadelphia before the CICT protocol change, based on the aforementioned assumptions and the reported CICT performance metrics.

## **Defining the Susceptible Population and Accounting for Vaccination and Waning Immunity**

The COVIDTracer modeling tool requires inputs to define the susceptible population. Individuals can be protected against infection through either vaccination or prior infection; however, immunity wanes over time. We assumed that both naturally acquired and vaccine-induced immunity last for 180 days. We also assumed no partial immunity (i.e., individuals are either fully protected or fully susceptible) during the evaluation period. We further assumed the likelihood of getting vaccinated is the same among the previously infected and uninfected individuals.

Based on these assumptions, we estimated the “fully protected” population as follows:

- Those fully vaccinated within 180 days of the evaluation period's start date
- Individuals who received a booster dose
- Those who were vaccinated 180 days ago or more (and thus lost immunity), but infected within 180 days
- Individuals who were unvaccinated but were infected within 180 days

The susceptible population is calculated by subtracting the “fully protected” population from the city’s total population.

## **Epidemiologic Parameters for Delta Surge**

The Delta variant accounted for  $\approx 80\%$  of all cases in both evaluation periods (6/23/21 – 10/26/21) in Philadelphia (9). Since the basic reproductive number ( $R_0$ ) for the Delta variant was greater than that of the original SARS-CoV-2 strain (10), we used a weighted average for  $R_0$  to account for the infectiousness of all variants in circulation as follows:

$$R_0 = 80\% * R_0 \text{ for Delta} + 20\% * R_0 \text{ for other variants} = 80\% * 5.0 + 20\% * 2.5 = 4.5.$$

Those infected with the Delta variant also appear to have a shorter latent period (days from exposure to being infectious), becoming infectious as early as 2 days post-exposure, compared to 3 days among those infected with variants in circulation before Delta’s dominance (11,12). Without commensurate improvements in the speed of contact notification, a shorter latent period will contribute to a diminished impact from CICT, as infected individuals can transmit the virus more quickly before the health department could reach and isolate them. Therefore, to account for both the circulation of the Delta variant and other variants, we



estimated the impact of CICT (cases and hospitalizations averted) under two scenarios: 1) cases become infectious 2 days post-exposure, and 2) cases become infectious 3 days post-exposure. The former scenario provided a lower-bound estimate of CICT impact, while the latter provided an upper-bound estimate.

## **Extended Results**

### **Sensitivity Analysis: Isolating effects of the protocol change**

The two evaluation periods differed in various factors that could impact the performance of the CICT program. One notable difference was the mean daily incidence of COVID-19, which was twice as high during Period 2 due to the surge associated with the increased circulation of the Delta variant. In Period 2, the daily incidence was 18 cases per 100,000 population, while in Period 1, it was 9 cases per 100,000 population (Table 1).

To evaluate the isolated effects of the protocol change, we estimated the number of cases and hospitalizations averted in Period 2 (post-protocol change) assuming that the CICT protocol and its effectiveness remained unchanged from Period 1. Our analysis shows that the new protocol resulted in 93–189 fewer cases averted than would have occurred if the protocol had not changed (Appendix Table 3). This indicates that, during the evaluation period, the benefits of increased notification speed were not sufficient to fully offset the negative effects of the lower coverage.

### **Sensitivity Analysis: Potential effects of increased or decreased compliance with isolation and quarantine guidelines**

If public compliance with isolation and quarantine guidelines was different than what we assumed in our baseline scenario (Appendix Table 1), the estimated number of cases and hospitalizations averted by CICT could have been 29% lower (low compliance) or 30% greater (high compliance) than the baseline scenario (Appendix Tables 4, 5).

### **COVIDTracer Modeling Tool, Overview and Assumptions**

COVIDTracer is a spreadsheet-based tool that utilizes a Susceptible-Exposed-Infectious-Recovered (SEIR) epidemiologic model to illustrate the spread of a pathogen, the resulting disease, and the effects of interventions in a user-defined population (3). Interested readers can download the tool and enter input values of their choosing, exploring scenarios and assumptions

beyond those covered in this manuscript. The tool can be accessed through the following link: <https://www.cdc.gov/ncezid/dpei/resources/covid-tracer-Advanced-Special-edition.xlsm>.

To simulate the clinical progression and transmission of disease using COVIDTracer, we used the following definitions and assumptions. A “case” was defined as an individual who had been exposed, infected, and subsequently became infectious, regardless of the presence of clinical symptoms. We assumed that cases do not infect others for the first 3 days after infection. From days 4 to 5 post-infection, cases are pre-symptomatic but capable of shedding virus to infect others (7,8,13). From days 6 to 14, the infected individuals may experience symptoms and continue to shed virus, although the risk of onward transmission is relatively low during days 11 to 14. The complete infectivity distribution is outlined in Appendix Table 6. We assumed that  $\approx 40\%$  of cases were asymptomatic from days 6 to 14 but still posed a risk of onward transmission equivalent to 75% of symptomatic cases (Appendix Table 7) in the absence of vaccines or other non-pharmaceutical interventions (NPIs) (13). The model assumed homogeneous mixing among individuals and did not account for any age- or location-based heterogeneities in transmission (such as within and between households or schools), or variations in the effectiveness of vaccines and other NPIs over the study period. Furthermore, the tool used a deterministic model that did not account for uncertainties around parameters. Users are encouraged to alter the default parameter values and conduct sensitivity analyses to assess the impact of these assumptions (for reference, see (10,14) for a range of  $R_0$  values).

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**Appendix Table 1.** Assumed levels of public compliance with isolation and quarantine guidelines

Case and contact categories	Isolation/Quarantine Compliance		
	Low	Most Likely	High
Confirmed Cases that completed case interviews	50%	70%	90%
Contacts that are notified and monitored	32%	52%	72%
Contacts that are notified but not monitored	5%	10%	30%

**Appendix Table 2.** Estimated COVID-19 cases and hospitalizations averted by case investigation and contact tracing in Philadelphia, by period analyzed and assumed number of days for cases to become infectious.

Days for cases to become infectious	Health outcome	Number Averted (Percent of Cumulative Cases)	
		Period 1 <sup>a</sup> 6/23–8/17	Period 2 <sup>b</sup> 9/1–10/26
2 d post-exposure <sup>c</sup>	Cases	657 (8.4%)	1,156 (6.8%)
	Hospitalizations <sup>d</sup>	16 (8.4%)	28 (6.8%)
3 d post-exposure	Cases	968 (12.0%)	1,609 (9.2%)
	Hospitalizations <sup>d</sup>	24 (12.0%)	40 (9.2%)

<sup>a</sup> Period 1: Before the CICT protocol change

<sup>b</sup> Period 2: After the CICT protocol change

<sup>c</sup> Two studies found that the Delta variant may have a shorter latent period (days from exposure to being infectious) and that individuals infected with delta may become infectious as early as 2 d post-exposure, compared to 3 d for non-Delta variants (11, 12).

<sup>d</sup> Number of hospitalizations averted is calculated by multiplying the estimated number of averted cases by the infection-to-hospitalization rate (Appendix Table 8). Therefore, the percent reduction in hospitalizations is identical to the percent reduction in cases.

**Appendix Table 3.** Estimated averted cases and hospitalizations during Period 2 (September 1 – October 26, 2021) attributed to the change in CICT protocol<sup>a</sup> of limiting case and contact outreach to one attempt.

Days for cases to become infectious	Health outcome	Difference in Number <sup>b</sup> averted due to protocol change
2 d post-exposure	Cases	-189
	Hospitalizations <sup>c</sup>	-5
3 d post-exposure	Cases	-93
	Hospitalizations <sup>c</sup>	-2

<sup>a</sup> Protocol change fully implemented on August 18.

<sup>b</sup> Estimated by using the reported CICT metrics from Period 1 (before protocol change): 17% of cases and contacts were effectively isolated (versus 10%) and took 9 d to do so (as opposed to 8 d).

<sup>c</sup> Number of hospitalizations averted is calculated by multiplying the estimated number of averted cases by the infection-to-hospitalization rate (Appendix Table 8). Therefore, the percent reduction in hospitalizations is identical to the percent reduction in cases.

**Appendix Table 4.** Estimated cases and hospitalizations averted by case investigation and contact tracing with varying levels of public compliance with isolation and quarantine guidelines (as per Appendix Table 2) during Period 1 (June 23 – August 17, 2021), pre-protocol change, Philadelphia.

Days from cases to become infectious		Number Averted (%)		
		Low Compliance	Most Likely	High Compliance
2 d post-exposure	Cases	466 (6.0%)	657 (8.4%)	854 (11.0%)
	Hospitalizations	11 (6.0%)	16 (8.4%)	21 (11.0%)
3 d post-exposure	Cases	689 (8.5%)	968 (12.0%)	1,252 (15.5%)
	Hospitalizations	17 (8.5%)	24 (12.0%)	31 (15.5%)

Note. Estimated by assuming different levels of compliance among interviewed cases and notified/monitored contacts, as described in Appendix Table 1.

**Appendix Table 5.** Estimated cases and hospitalizations averted by case investigation and contact tracing with varying levels of public compliance with isolation and quarantine guidelines (as per Appendix Table 2) during Period 2 (September 1 – October 26, 2021), post-protocol change, Philadelphia.

Days from cases to become infectious		Number Averted (%)		
		Low Compliance	Most Likely	High Compliance
2 d post-exposure	Cases	819 (4.8%)	1,156 (6.8%)	1,503 (8.8%)
	Hospitalizations	20 (4.8%)	28 (6.8%)	37 (8.8%)
3 d post-exposure	Cases	1,144 (6.5%)	1,609 (9.2%)	2,085 (11.9%)
	Hospitalizations	28 (6.5%)	40 (9.2%)	51 (11.9%)

Note. Estimated by assuming different levels of compliance among interviewed cases and notified/monitored contacts, as described in Appendix Table 1.

**Appendix Table 6.** Daily percentage risk of transmission by infectiousness state and clinical symptoms.

Days post infection	Daily percentage risk of onward transmission* (%)	Infected person's state
1	0.00	Days 1-3: Infected, not yet infectious
2	0.00	
3	0.00	
4	16.78	Days 4-5: Infectious, pre-symptomatic Days 6-14: Infectious, symptomatic
5	18.03	
6	17.07	
7	14.52	
8	11.27	
9	8.10	
10	5.48	
11	3.55	
12	2.26	
13	1.46	
14	1.48	
Total	100	

\*Percentages show when onward transmission might occur by the day of infectiousness

Sources: He *et al.* (7) and Ferretti *et al.* (8) See also COVIDTracer modeling tool manual (3).

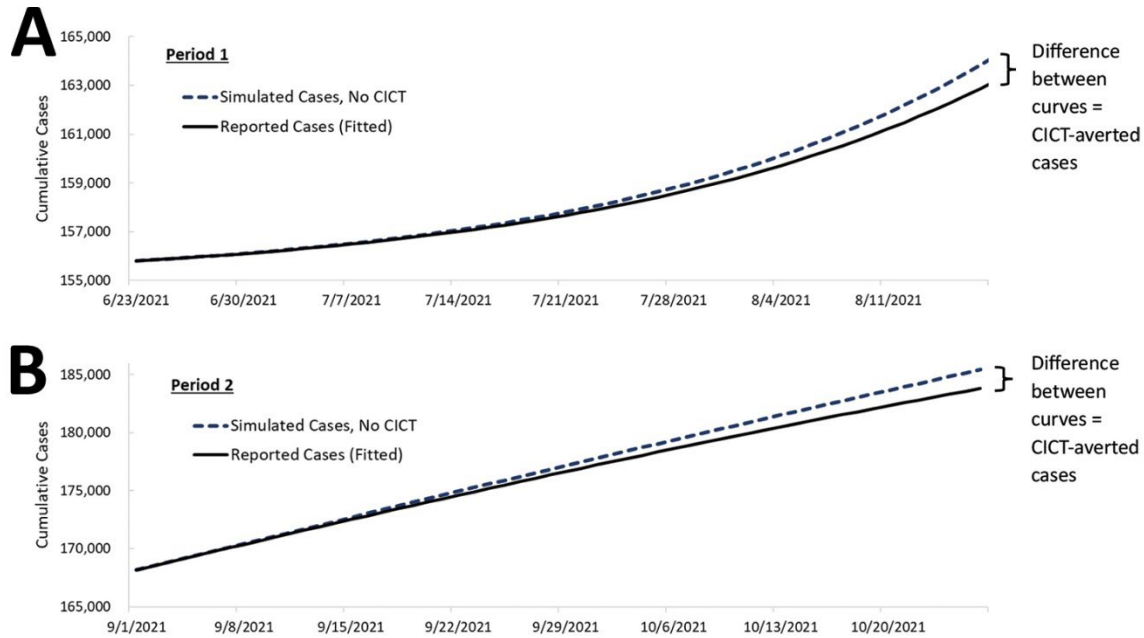
**Appendix Table 7.** Epidemiologic parameters, values, and sources.

Parameter	Default Value	Source
Infected but not yet infectious period	3 d	CDC COVID-19 Pandemic Planning Scenarios (13)
Pre-symptomatic and contagious (infectious) period	2 d	He <i>et al.</i> (7), Ferretti <i>et al.</i> (8)
Symptomatic and contagious (infectious) period	9 d	He <i>et al.</i> (7), Ferretti <i>et al.</i> (8)
Basic Reproduction Number ( $R_0$ ), original strain	2.5	CDC COVID-19 Pandemic Planning Scenarios (13)
% of cases that are asymptomatic	40%	CDC COVID-19 Pandemic Planning Scenarios (13)
Infectiousness of asymptomatic cases (relative to symptomatic cases)	75%	CDC COVID-19 Pandemic Planning Scenarios (13)

**Appendix Table 8.** Assumed\* proportion of cases by age group and infection-to-hospitalization rate, default values in COVIDTracer and sources.

Age group (year)	% of Total		% of all cases admitted to hospital care	
	Cases	Source	hospital care	Source
0 to 17	15	CDC COVID Data	0.21	CDC COVID-19 Response Team (5),
18 to 64	55	Tracker (15)	2.17	Wu <i>et al.</i> (6)
65+	30		4.12	

\*Derived September 2020 using sources available at that time.



**Appendix Figure 1.** Epidemic curves fitted to reported COVID-19 case counts with case investigation and contact tracing (CICT), and estimated cases illustrating what might have occurred without CICT. The top panel (Period 1) illustrates the impact of CICT employing the original protocol and the bottom panel (Period 2) illustrates the impact of CICT after the protocol change occurred.

	Day 1	2	3	4	5	6	7	8	9	10	11	12	Day 13	Days from Exposure to Isolation
<b>Index Case</b>	Exposed			Contagious Period Begins		Symptom Onset		Tested			Case Interview	Begin Isolation		11
<b>Contacts (Earliest possible exposure)</b>				Exposed								Exposure Notification	Begin Quarantine	9
<b>Contacts (Latest possible exposure)</b>											Exposed	Exposure Notification	Begin Quarantine	2

**Appendix Figure 2.** Timing of COVID-19 case isolation and quarantine of contacts in Philadelphia, Pennsylvania, before the CICT protocol change, June 23 to August 17, 2021. We assumed a 5-day pre-symptomatic period. The Philadelphia Department of Public Health (PDPH) reported on average 2 days from symptom onset to specimen collection, 3 days from specimen collection to the case interview, and 4 days for contact notification before the CICT protocol change. The index case started showing symptoms on day 6 post-infection, underwent testing on day 8, and was interviewed by the health department on day 11. The contacts of the index case were exposed sometime between days 4 to 11 and were notified of their exposure on day 12. Therefore, the index case began isolation on day 12, and the contacts went



into quarantine on day 13 (based on the aforementioned assumptions). To calculate the days from contacts' exposure to their quarantine, we took the average of the maximum days a contact was infected (9 days, based on the earliest possible exposure) and the minimum days the contact could be infected (2 days, based on the latest possible exposure), and weighted each day span by the case's infectiousness on each of possible exposure day. The result was 5.9 days in this example. Subsequently, we calculated the average between 11 days (index case) and 5.9 days (contacts) as the number of days from exposure to isolation (for both cases and contacts), which totaled 8 days. This final value of 8 days represents one of the key CICT performance metrics, the number of days from exposure to isolation/quarantine.